

SUMMARY OF WFA POLICY ON RECOMMENDATIONS FROM TASKFORCE REVIEW OF NATIONAL ORGANISATIONAL STRUCTURES

NOS Recommendations	Comment	WFA Recommendations	Resources	Timelines
3.1.1 Establish a 'Council of Chairs' of the four national bodies to drive <i>Directions to 2025</i>	Agree. Secretariat provided by WFA or AWBC in the interim. Reconsider when new structural arrangements are in place.	✓	Propose 3 meetings per annum.	Commence June 2008.
3.1.2 Continue CEO Forum	Agree. Defer until formal policy agenda agreed by all parties. WFA to provide secretariat until new arrangements in place.	✓	Propose 3 meetings per annum.	Commence when formal policy direction on industry structure is agreed by all parties.
3.1.3 Integrate <i>Directions to 2025</i> into existing Corporate Plans of the four organisations	Core functions already included in WFA work program. Continue process in ongoing planning functions.	✓	Core activity. No additional resources.	Commence with next planning process. Approximately September 2008.
3.1.4 These recommendations be referred to NOS Selection Committees	Completed for AWBC Board Selection Process. Commence process for GWRDC Board selection.	✓	Core activity.	Commence when GWRDC Board selection process advised.
3.2.1 WFA and WGGGA establish a joint Peak Council	Agree. Refer separate paper (WFA Response on Key Recommendations of Taskforce Review of NOS).	✓	Propose 2 meetings per annum. Core activity.	Commence May 2008.
3.3.1 Functions of Compliance and Trade Relations continue to be delivered by the AWBC	Agree with Compliance function being retained by AWBC. Support Trade function in Industry Services Body, but acknowledge that further due-diligence is required.	✓	Due diligence on Trade function is core business. No additional resource requirements anticipated	Commence due diligence on trade function immediately. Otherwise, functions will commence with the new structure.
3.3.2 Regulatory impact protocols be applied to all new regulatory procedures	In-principal agreement.	✓	Core business.	Immediate.
3.4.1 GWRDC continues as a purpose specific national industry body	Agree. This position should be reviewed in 3 years based on performance of Industry Services Body and perceived merit in incorporating GWRDC functions.	✓	Core business.	Immediate.
3.4.2 Extension of the GWRDC remit to increase the flow of funds to grape and wine R&D	Agree. This is consistent with WFA policy and current GWRDC activity and will enable greater leverage on behalf of industry.	✓	Resource implications for GWRDC.	Immediate.

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3.5.1 All other functions are delivered by an industry-owned services body	Agree. Refer separate paper (WFA Response on Key Recommendations of Taskforce Review of NOS).	✓	See paper.	See paper.
3.5.2 That an industry-wide Strategic Planning function be formally established within this body	Agree. Strategic planning function on behalf of the whole sector is a key to the new structure.	✓	Not applicable.	Commence with new structure.
3.5.3 Jointly with GWRDC an industry-wide R&D strategy be developed	Agree. This refers to strategy planning for funding etc, not project activity.	✓	Core business. Functions have commenced.	Commence formal process at next DIAP meeting.
3.5.4 That the case for transferring R&D activities to this body is re-evaluated in three years	Agree. Review performance of Industry Services Body and consider merit in incorporating GWRDC functions at that time. Process of policy and strategy engagement with WGGA would need to be advanced for both WFA and WGGA to see merit in the concept.	✓	To be determined.	April 2011.
3.5.5 That the function of Market Promotion is included	Agree.	✓	Structural change will require additional resource commitment at a level yet to be determined. (Note, additional and significant resources will be required to implement <i>Directions</i> initiatives).	Commence with new structure.
3.5.6 That the profile of services also includes Communications, Workforce Development, Health and Environment	Agree. These are essential functions and must reside within the principal policy and strategy-setting body.	✓	Structural change will require additional resource commitment at a level yet to be determined. (Note, additional (limited) resources will be required for the appropriate level of activity of these functions).	Commence with new structure.
3.5.7 That accepted economic principles be used to determine which of these are pre-competitive functions that should be funded by statutory levies	Agree.	✓	Core business.	Commence process after national organisational policy agreed by all parties.
3.5.8 That functions are otherwise funded from voluntary subscriptions, user pays, program grants, etc	Agree.	✓	Not applicable. User-pays, grants etc.	Commence process after national organisational policy agreed by all parties.

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<p>3.6.1 That the Council of Chairs develop recommendations regarding future NOS funding arrangements, with particular attention to:</p> <ul style="list-style-type: none"> - the need to ensure ongoing funds for newer programs and projects either inadequately funded or funded by 'soft money' - appropriate use of mechanisms to transfer statutory levies to industry associations - optimal and equitable distribution across the NOS of both statutory levies and voluntary contributions 	<p>Agree. Current examples include Environment and Health.</p> <p>Agree in-principal. However, WFA preferred model to establish an Industry Services Body makes consideration redundant in the mid-term.</p> <p>Agree. Need to develop a more transparent framework in consultation with other national, state and regional bodies.</p>	<p>✓</p> <p>✓</p> <p>✓</p>	<p>To be determined during review process.</p> <p>To be determined during review process.</p>	<p>Commence process after national organisational policy agreed by all parties.</p> <p>Commence process after national organisational policy agreed by all parties.</p>
<p>3.6.2 That the case for an increase in statutory levies be presented by the Council to industry for consideration in 2008</p>	<p>Agree. However structural policy must first be agreed by all parties.</p>	<p>✓</p>	<p>To be determined during review process.</p>	<p>Commence process after national organisational policy agreed by all parties.</p>
<p>3.7.1 Mechanisms be developed to better integrate NOS planning and delivery with State and regional planning processes</p>	<p>Agree. Process has commenced and is ongoing. A full program of activity will be developed once national structures resolved.</p>	<p>✓</p>	<p>Core business.</p>	<p>Immediate.</p>
<p>3.7.2 Principles for strengthening the membership and simplifying the hierarchy of wine industry associations be jointly developed from an end-users perspective</p>	<p>Agree. Commence process of dialogue with state associations immediately. Develop a framework that draws on input from the members of national, state and regional associations. Seek to provide direction on core functions, to cut overlap, to align membership and to streamline communications.</p>	<p>✓</p>	<p>Core business.</p>	<p>Commence after national organisational policy agreed by all parties.</p>